Adobe 2006 Financial Analyst Meeting

Revolutionizing

how the world engages
with ideas and information

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Adobe 2006 Financial Analyst Meeting

Welcome

Mike Saviage
Vice President, Investor Relations

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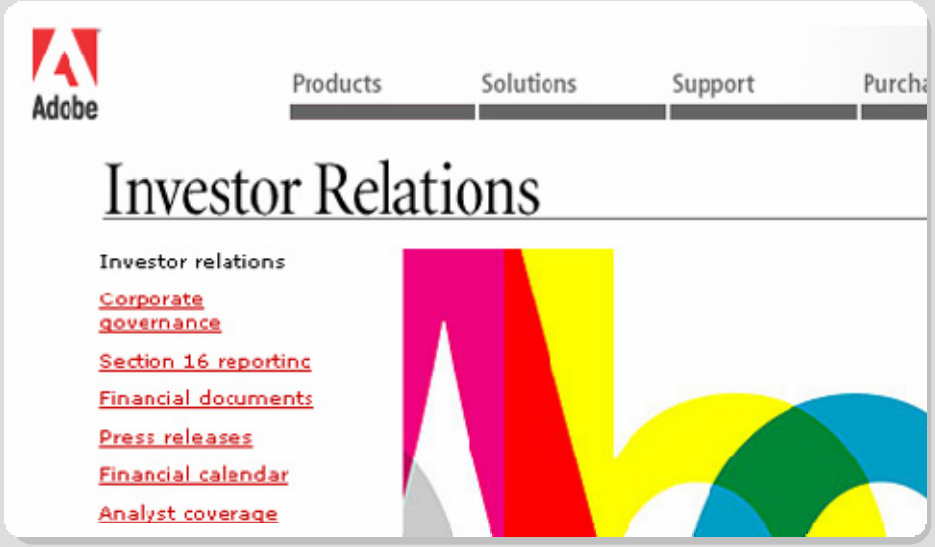
Logistics



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Adobe Attendees Today

Bruce Chizen
CEO

John Brennan
SVP, Corporate Development

Karen Cottle
SVP and General Counsel

Murray Demo
EVP and CFO

Melissa Dyrdahl
SVP, Corporate Marketing

Stephen Elop
President, WW Field Operations

Tom Hale
SVP, Knowledge Worker BU

Kevin Lynch
SVP, Platform BU

David Mendels
SVP, Enterprise and Developer BU

Shantanu Narayen
President and COO

Tom Malloy
SVP, Advanced Technology Labs

Al Ramadan
SVP, Mobile and Device BU

Peg Wynn
SVP, Human Resources

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Agenda

10:00 – 10:10	Welcome	Mike Saviage
10:10 – 10:30	Adobe in 2006	Shantanu Narayen
10:30 – 11:00	The Adobe Engagement Platform	Kevin Lynch
11:00 – 11:45	Creative Solutions	Shantanu Narayen
11:45 – 12:30	*Lunch Break*	
12:30 – 1:15	Knowledge Worker Solutions	Tom Hale
1:15 – 2:00	Enterprise and Developer Solutions	Dave Mendels
2:00 – 2:30	Mobile and Device Solutions	Al Ramadan
2:30 – 3:00	*Break*	
3:00 – 3:30	Worldwide Field Operations	Stephen Elop
3:30 – 4:00	Finance and Operations	Murray Demo
4:00 – 4:30	Closing Comments	Bruce Chizen
4:30 – 5:00	Q&A	
5:00 – 7:00	*Reception*	

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Financial Disclaimer

Some of the information discussed today contains forward looking statements that involve risk and uncertainty. Actual results may differ materially from those set forth in such statements.

For a discussion of the risks and uncertainties, you should review Adobe's SEC filings, including the annual report on Form10-K for fiscal year 2004 and the quarterly reports on Form 10-Q filed by the company in 2005.

In our presentation, we will discuss non-GAAP financial measures. The GAAP financial measures that correspond to such non-GAAP measures, as well as the reconciliation between the two, are available on our website at http://www.adobe.com/ADBE.

Adobe does not undertake an obligation to update forward-looking statements.

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