



Adobe Flex part of our IT Strategy

IT Architecture and strategy

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Dexia-BIL (www.dexia-bil.lu)



- Member of Dexia Group
- International presence :
 - ▶ Australia, Austria, Bahrain, Belgium, Cayman Islands, Canada, Denmark, Spain, France, Germany, Hong Kong, Ireland, Italy, Jersey, Netherlands, Singapore, Switzerland, United Arab Emirates, United Kingdom
- Activities :
 - ▶ Private Banking
 - ▶ RBC Dexia Investor Service (Global Custody, Fund and Pension Administration, Securities Lending ...)
 - ▶ Asset Management
 - ▶ Financial Banking
 - ▶ Commercial Banking

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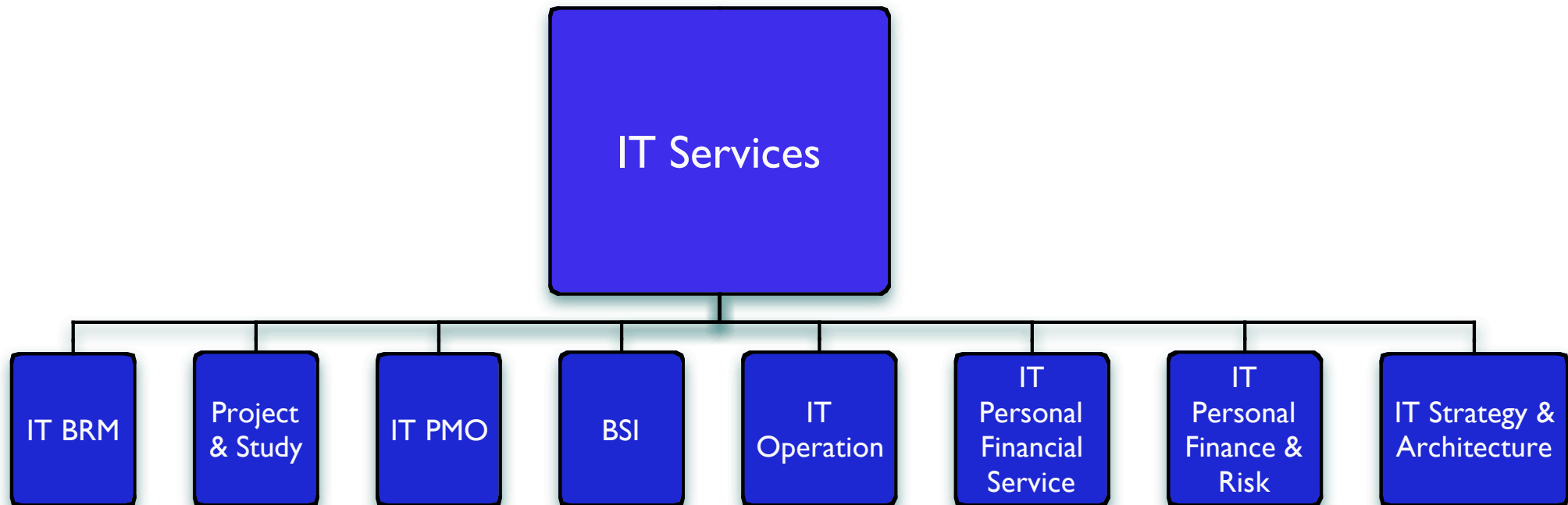


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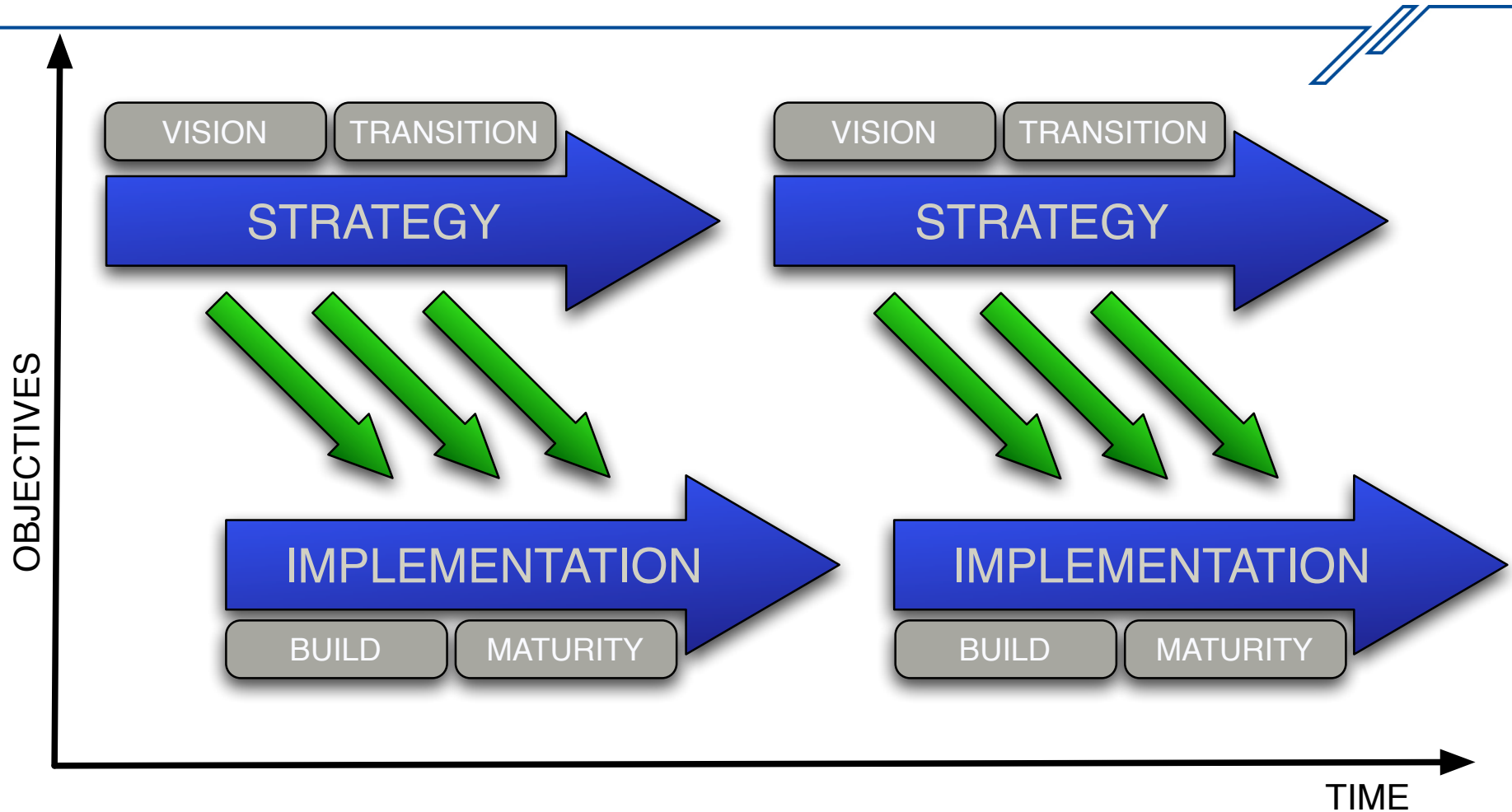
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Dexia-BIL IT services



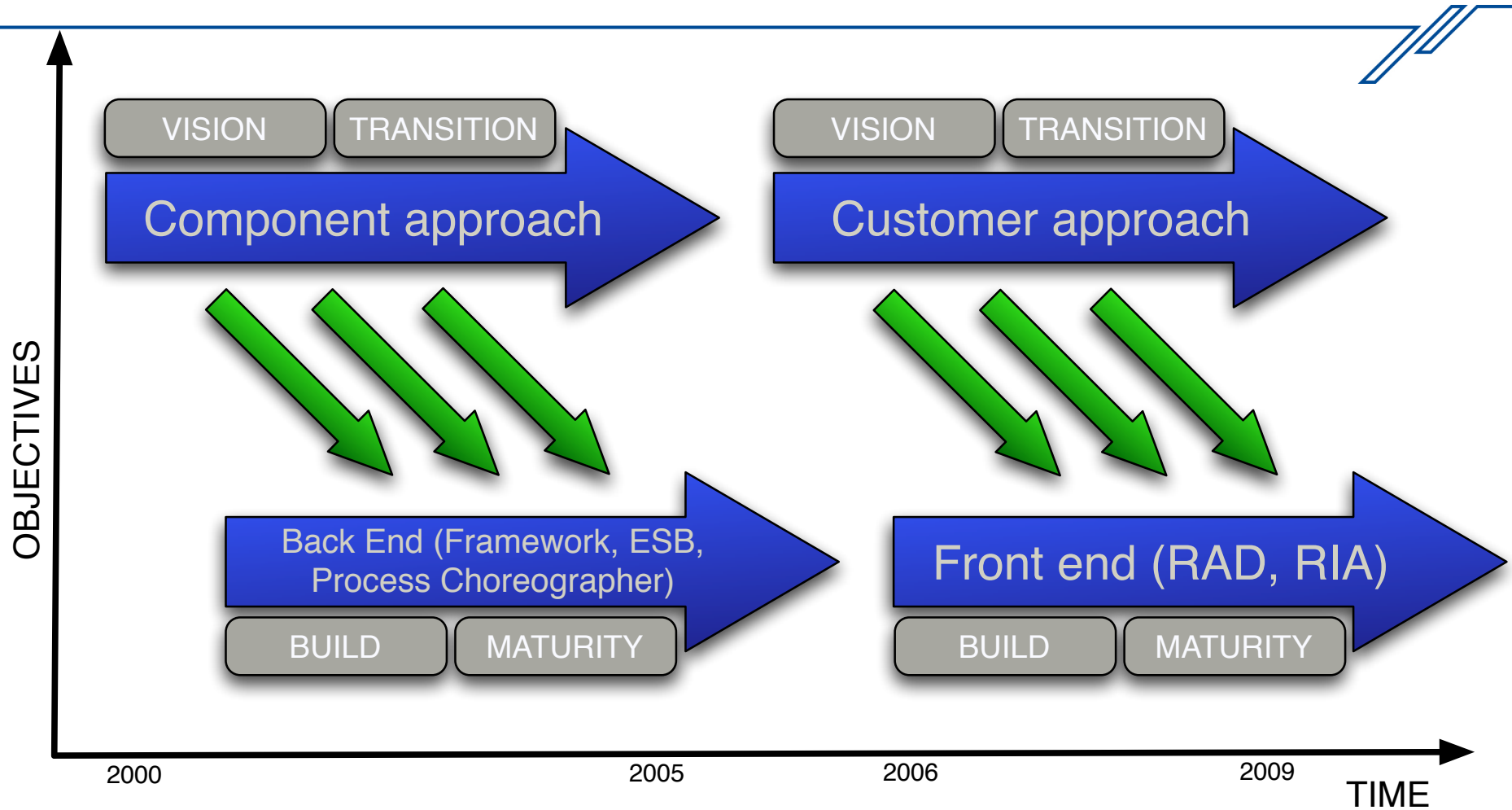
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IT Strategy - Principles



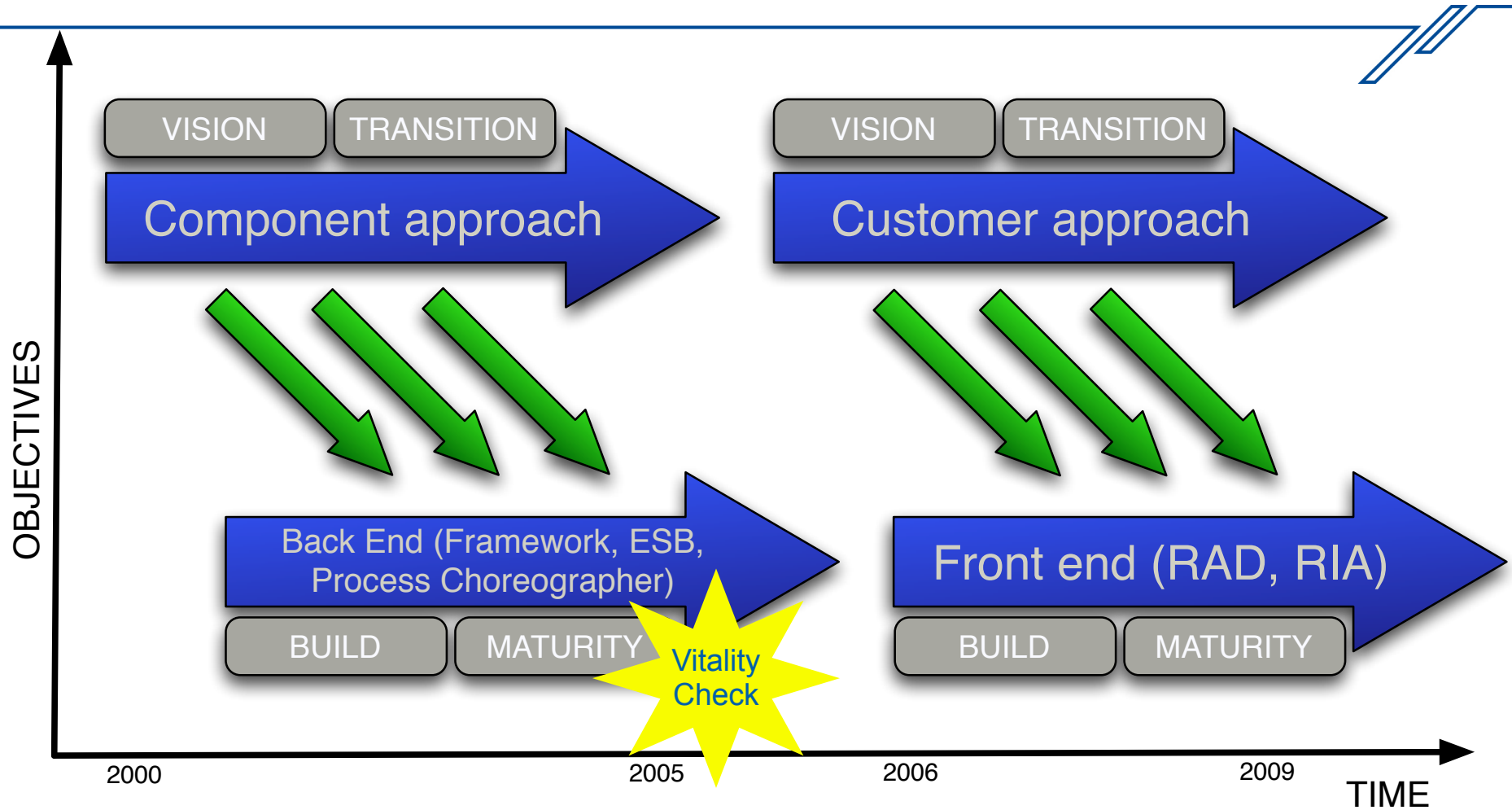
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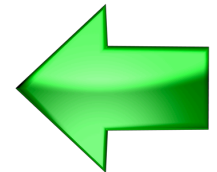
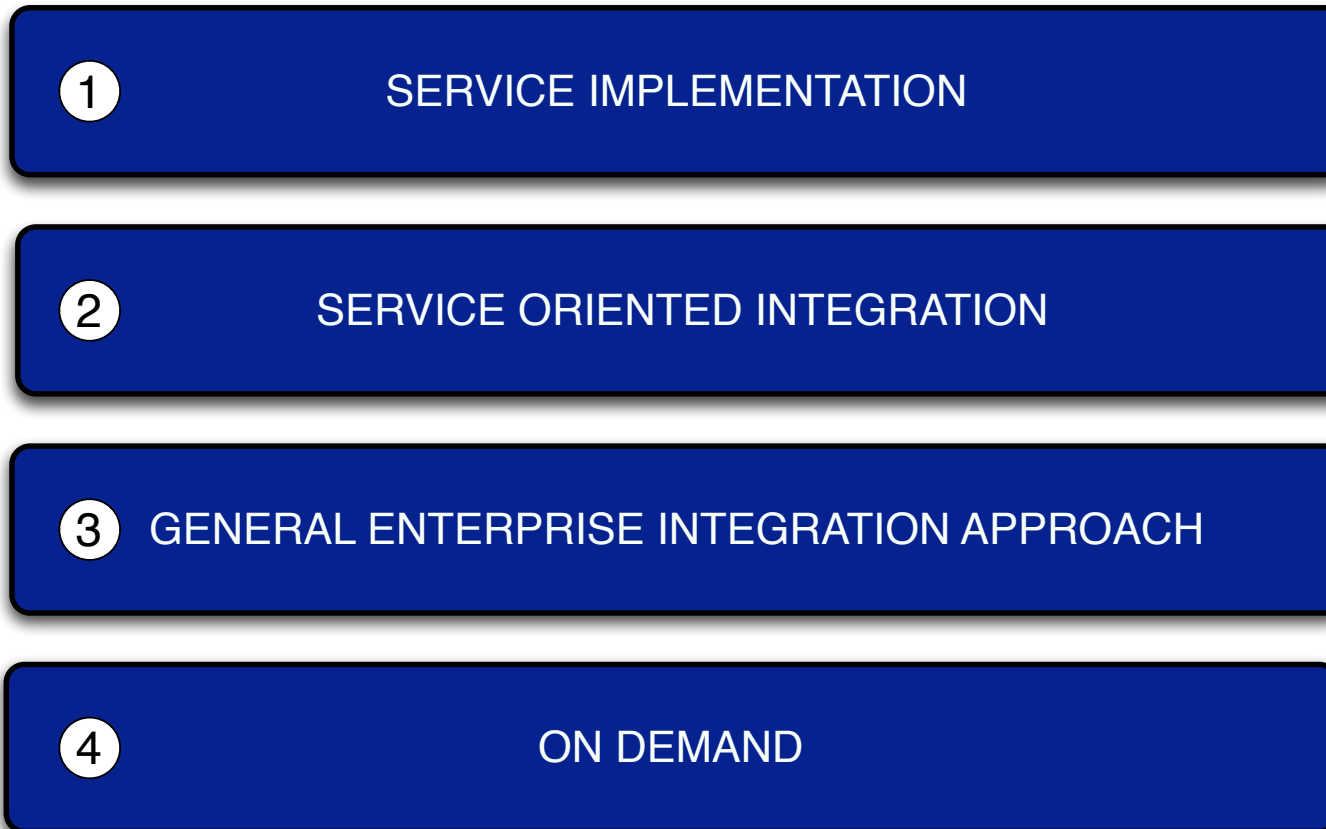
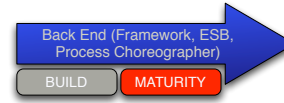
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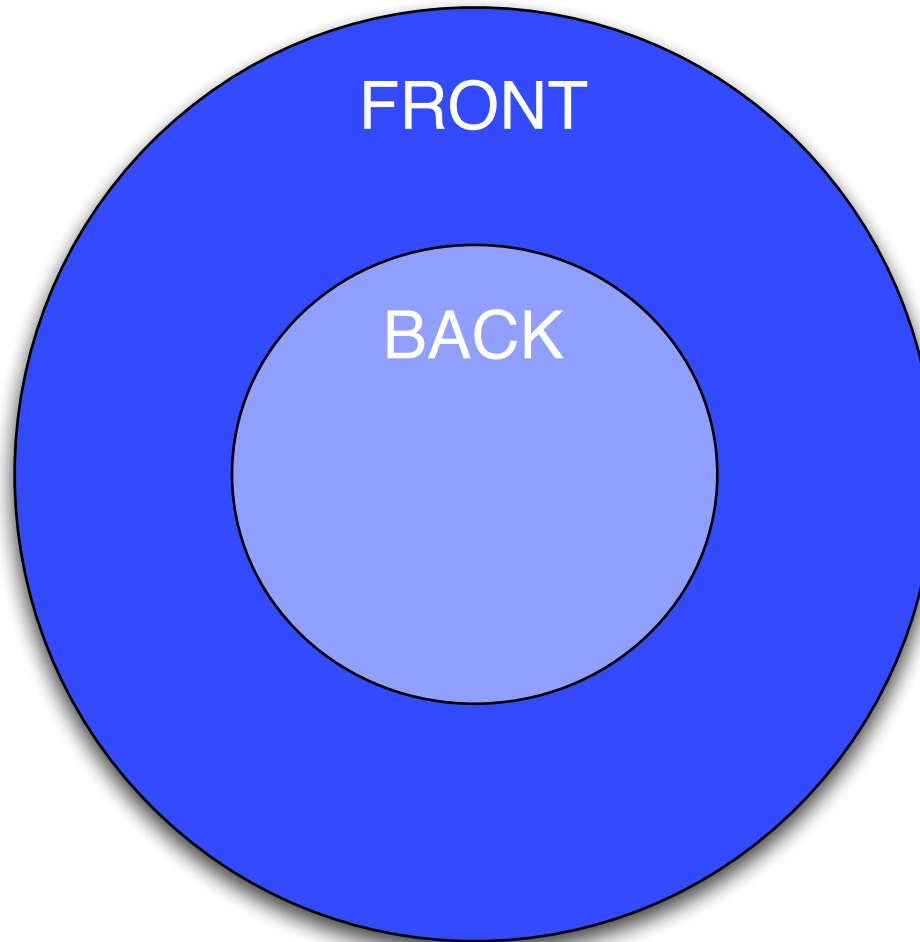
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Component approach - Maturity



Transition - Be aware of the different life cycles

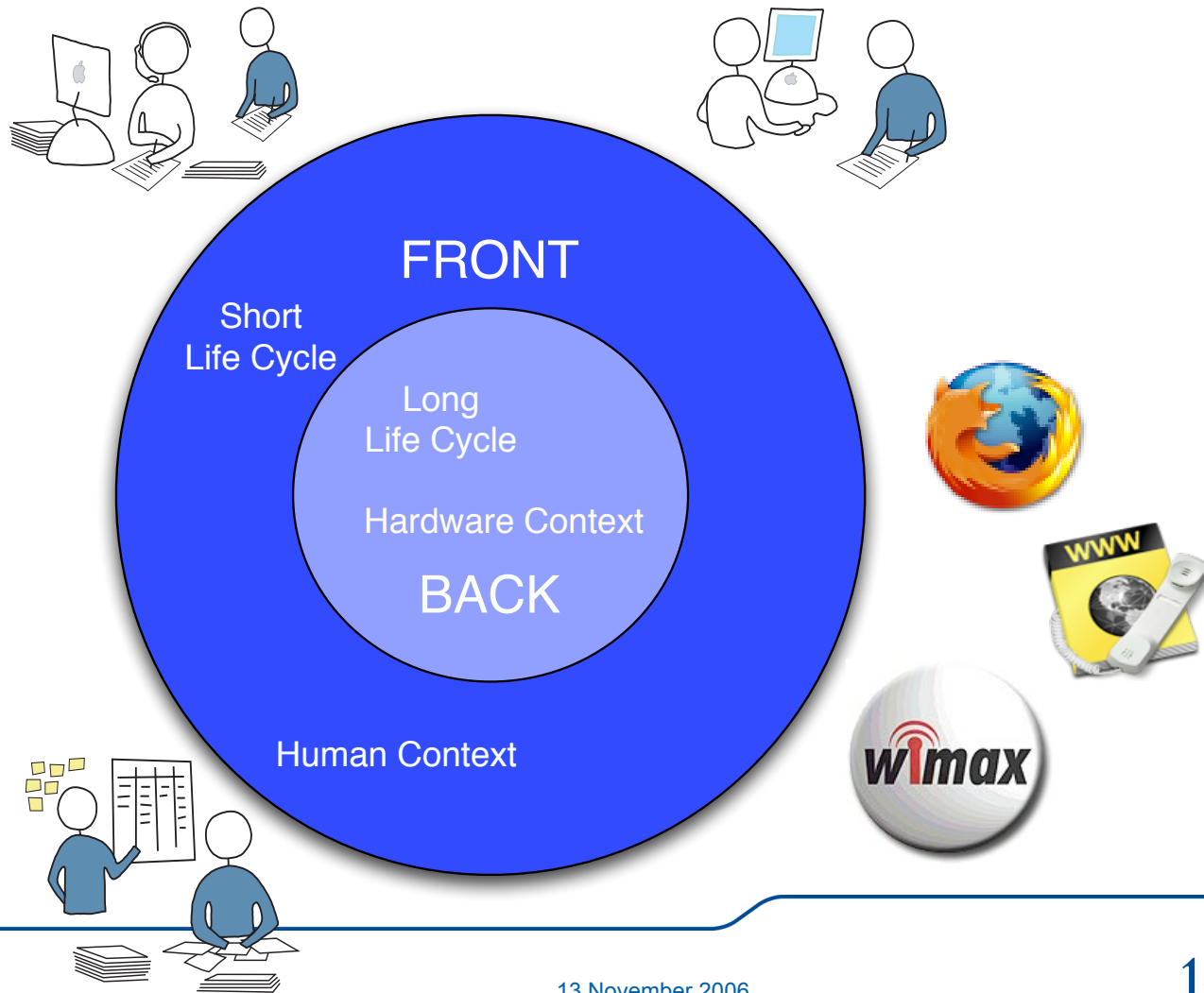
VISION TRANSITION
Component approach



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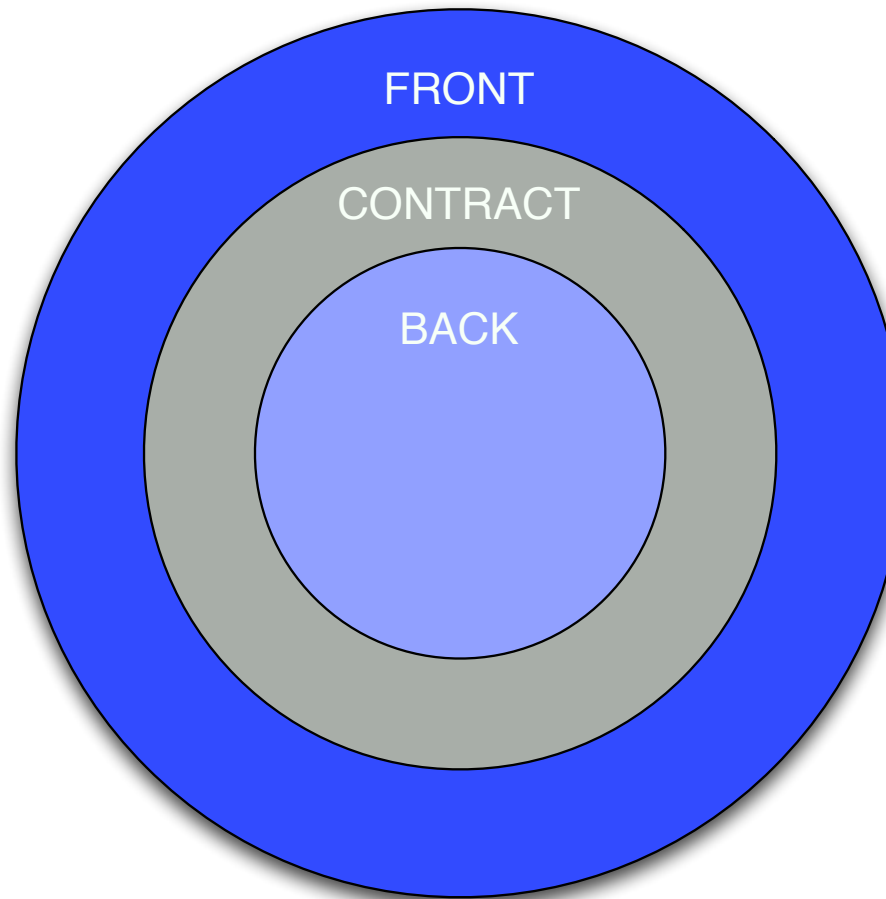
Transition - Different Contexts and Life Cycles

VISION **TRANSITION**
Component approach



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Transition - Virtualization by contract



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Objective - Assemble rather than build



- Build was the standard way of solving problem for IT
- Rework is still a major activity in IT ➡ we are still working on elementary function.

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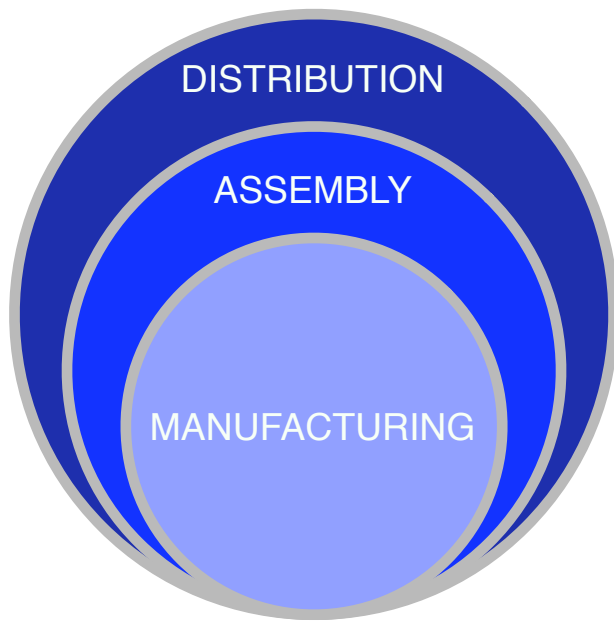


Assembling everything :

- ☒ Assemble services in back-end
- ☒ Assemble data component(structured and unstructured) in information services
- ☒ Assemble graphical components in front-end

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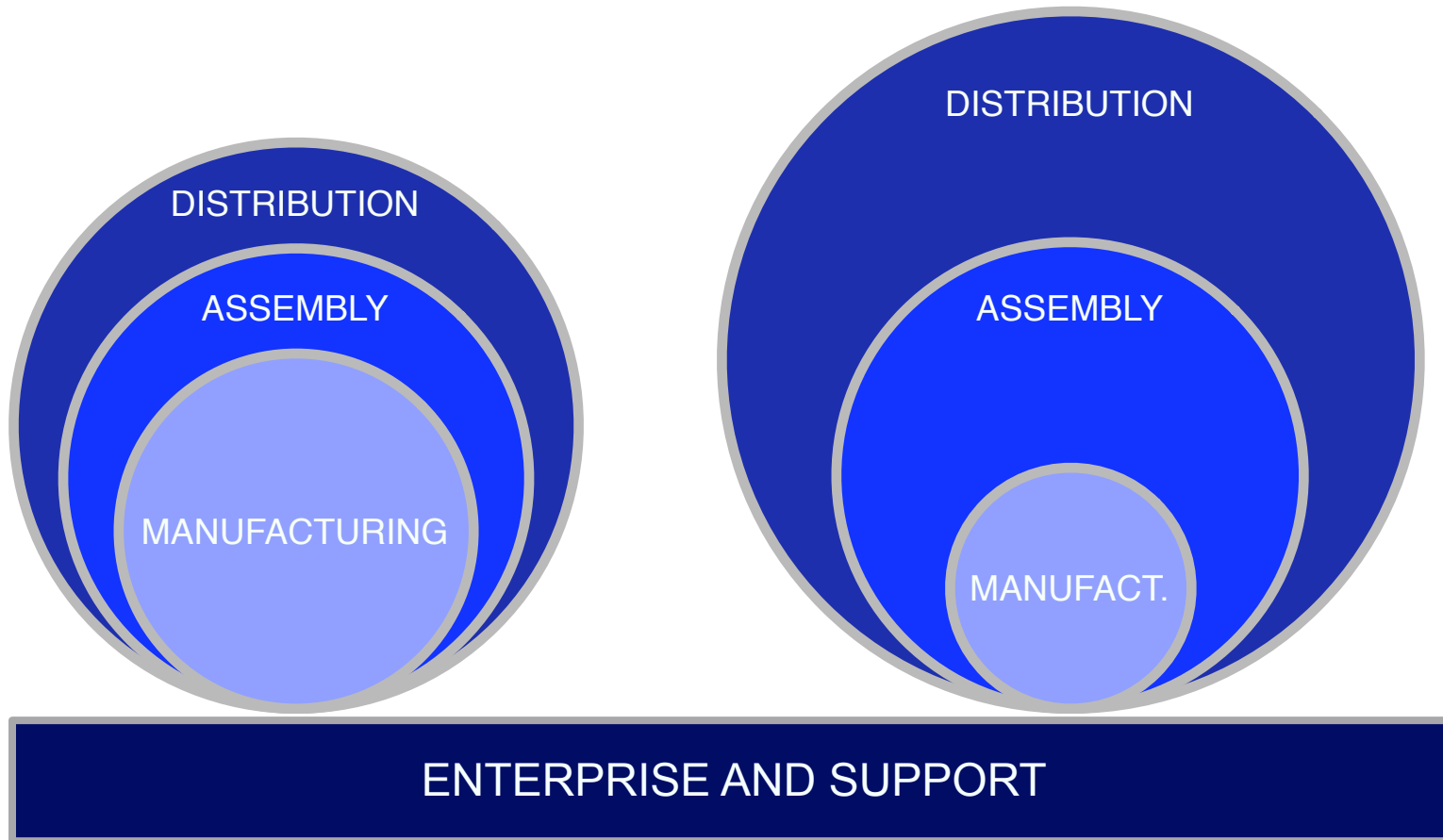
Objective - Towards an industrial process



ENTERPRISE AND SUPPORT

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Objective - Towards an industrial process



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Objective - Rapid Application Development



- Still an average load of 3 days/man per screen
 - ▶ Poor reusability in front-end development
 - ▶ IDE design tools give up for complex screens
 - ▶ Struts, Tiles, taglibs, javascript, Ajax are complex

- Deliver as fast as possible
 - ▶ Deliver small component
 - ▶ Increase user feedback
 - ▶ Refine user requirement

Objective for 2007 with Flex : 1 screen - 1 man - 1 day

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Objective - Rich Internet Application



- Enhance user experience
- Decision-support tools
- Disconnected mode
- Push information (real time)
- Interactive vectorial graphic
- Multimedia support
- Page flow
- Fine grained security
- User profiling
- Web deployment model

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Objective - Multi Channels



- Cross platforms, cross browsers, cross devices
- Cross business unit
- Predictable experience and performance on different environments

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Flex - Phase 0 - A sample Portfolio Application

Front end (RAD, RIA)

BUILD

MATURITY

- Integration with Flex Data Services
 - ▶ RPC Services (Remote Object)
 - ▶ Messaging (Collaboration, Pub/Sub)
- Integration with JavaScript, Ajax (with FABridge)
- Other relevant features:
 - ▶ Implement Cairngorm
 - ▶ Internationalized
 - ▶ ...
- Successfully deployed on Tomcat + ActiveMQ and on WebSphere AS V6
- Sources of inspiration:
 - ▶ « Flex and JMS: Real Time Market Data Application » by Christophe Coenraets
 - ▶ « Flex JMS Chat on Tomcat » by Fumitada Hattori
 - ▶ « Internationalized Application » by Andy Rayne

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Flex - Phase 1 - Prototype

Front end (RAD, RIA)

BUILD MATURITY

- Based on a simple module in our existing Private Banking Portal
 - ▶ In Box module
- Risk limited
- Objectives :
 - ▶ Release in december 2006
 - ▶ Refine metrics for project evaluation
 - ▶ Define best practice
 - ▶ Performance and scalability evaluation
 - ▶ Understand the amount of bandwidth that will be needed
 - ▶ Evaluate flash plugin deployment
 - ▶ Expose any kind of problem early before they have major impact on main project

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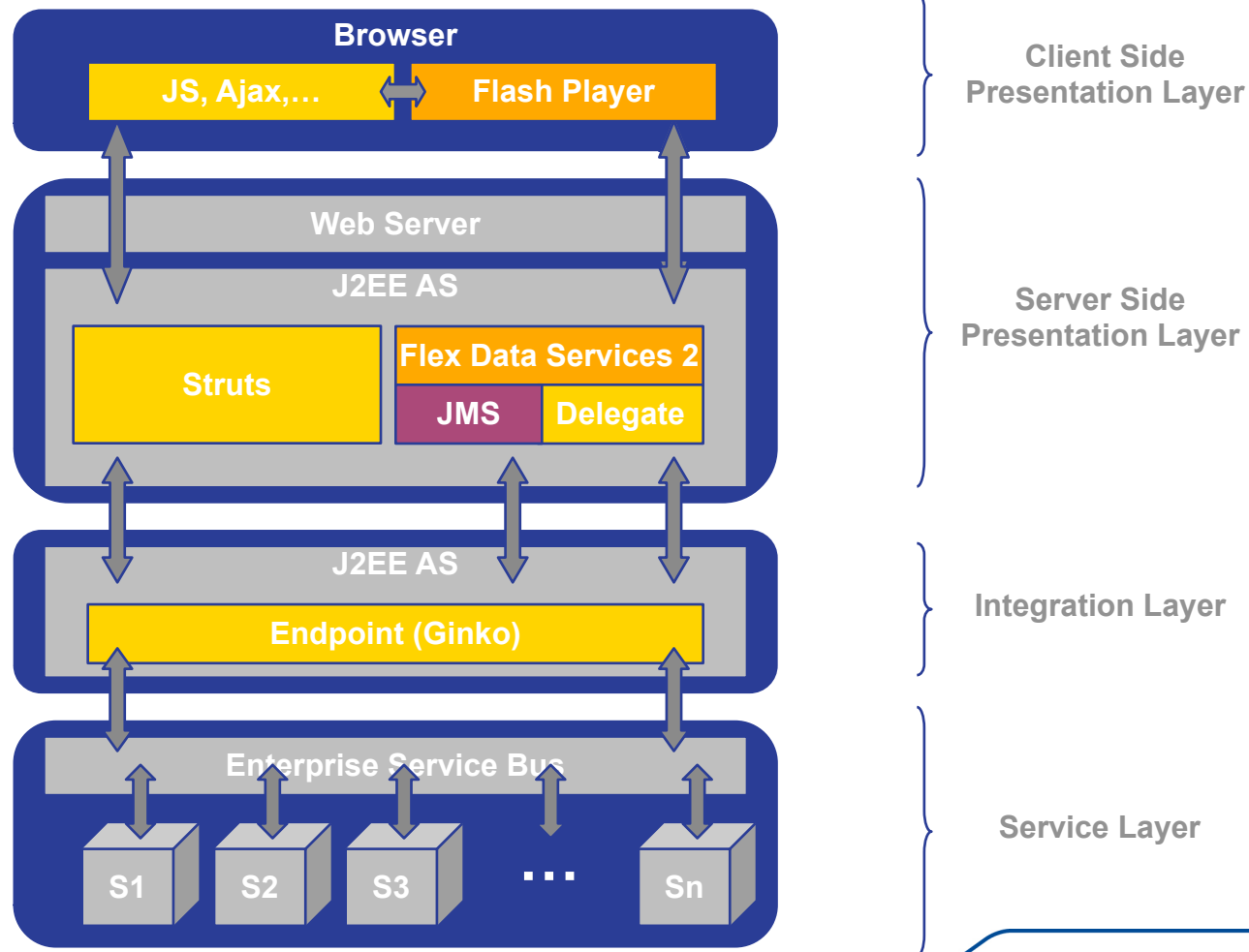
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Flex - Phase 1 - Prototype - Overview

Front end (RAD, RIA)

BUILD MATURITY



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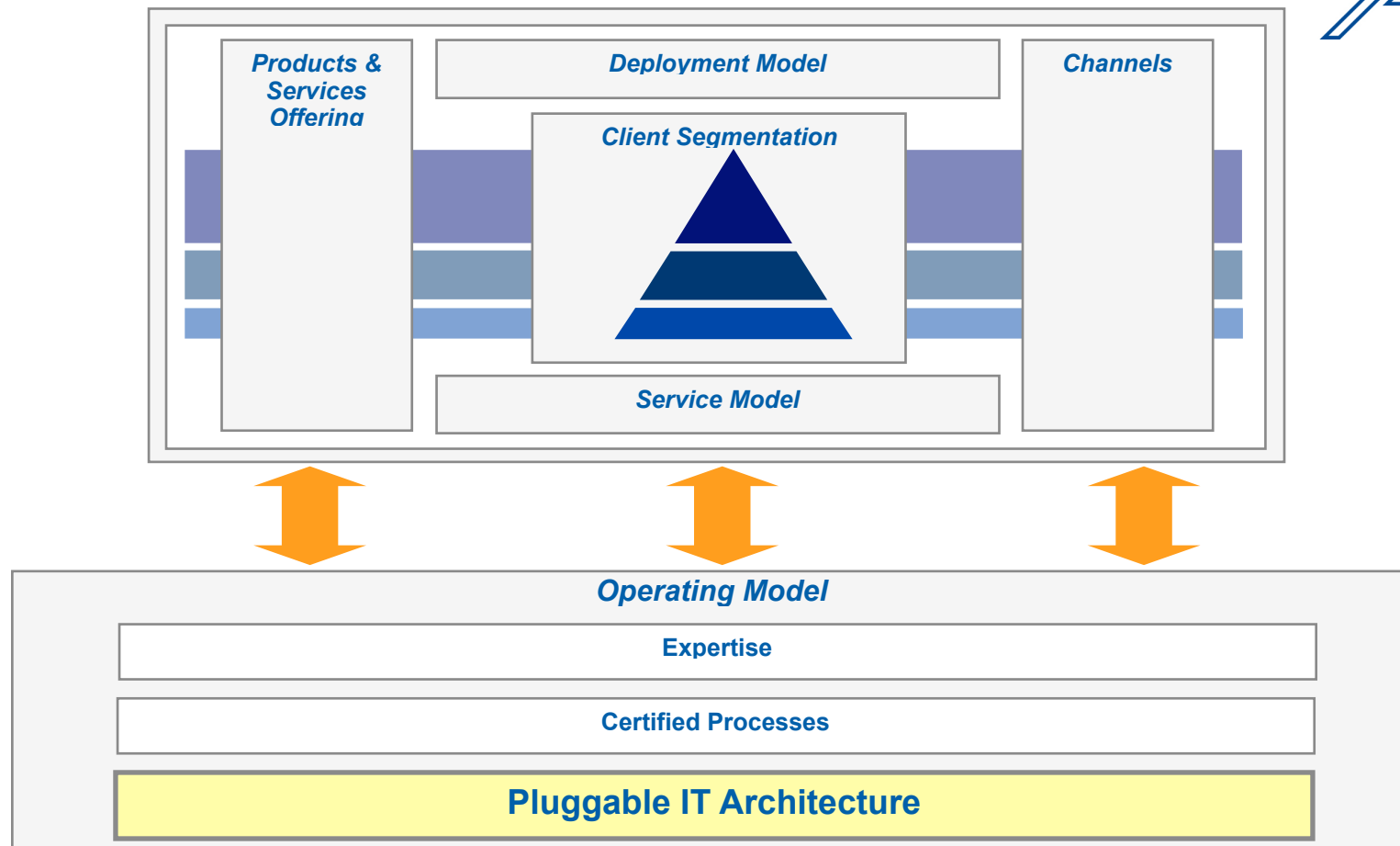
Use Case - Vision +



- Dexia Private Banking has redefined its growth strategy over a 10 years time horizon
- This strategy is mainly structured around international deployment (Organic, Greenfield, M&A) and some “niche opportunities”
- The support of a common Business Model through an harmonized Operating Model and Architecture is a key success factor in delivering this strategic approach
- Therefore Dexia Private Banking has launched the development of a common & flexible platform supporting the business model
- This front-office platform is independent of any core banking system

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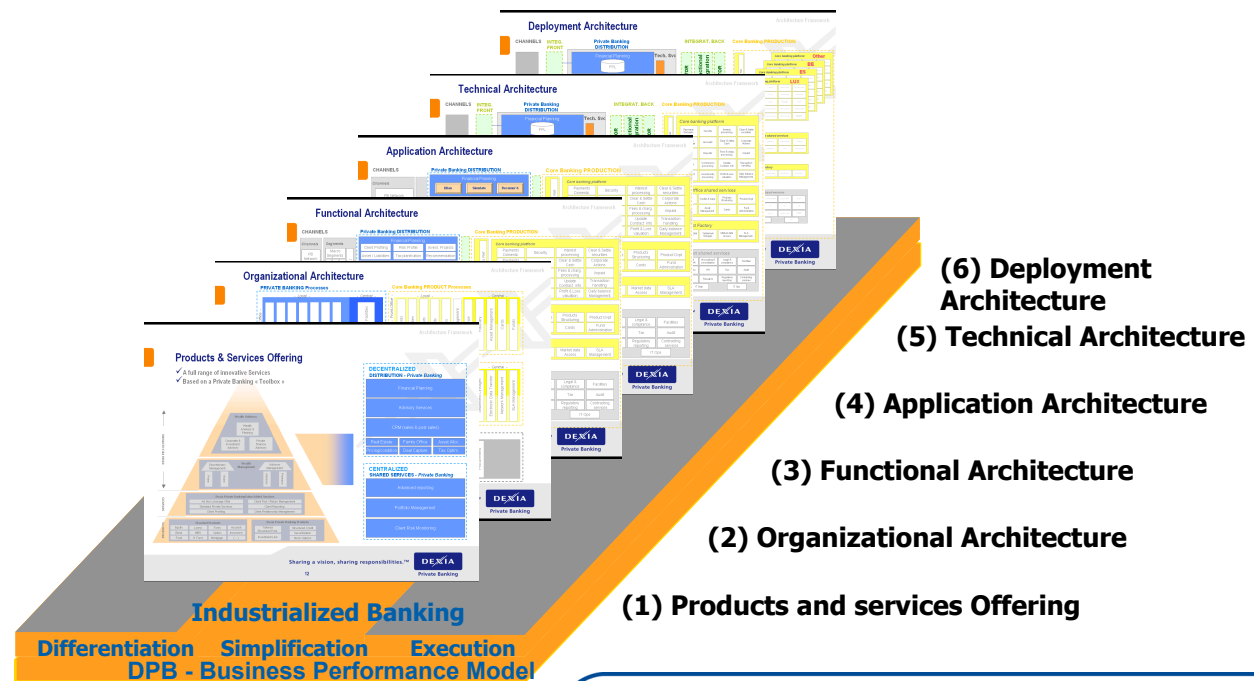
This Business Model is supported by a specific Operating Model



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This Business Model is supported by a specific Operating Model

- To fuel the Business Model, the « Private Banking Tool Box » in turn needs to be supported by a dedicated IT Architecture
- Flexibility is key to lead to a « Pluggable » Architecture easily deployable



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Vision + - Planning

- R1 - Prototype 06/2007
 - ▶ Limited business functionalities but complete technology stack
- New functionalities in new system and parallel run with legacy system till the end of 2007
- End of 2008 Vision+ is fully operational

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Conclusions



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Conclusions

- Integration of Flex represents an essential evolution in applications design and development
 - loosely connected
 - increased productivity on the front-end
 - different kinds of users experiences through different kinds of development models
 - componentization of front-end
 - desktop functionalities
 - cross browsers, cross devices, cross platforms



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- It's all about the business and the outcome business wants



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- It's all about the business and the outcome business wants
- Standards and common practices will emerge, but in the short term you have to be creative

