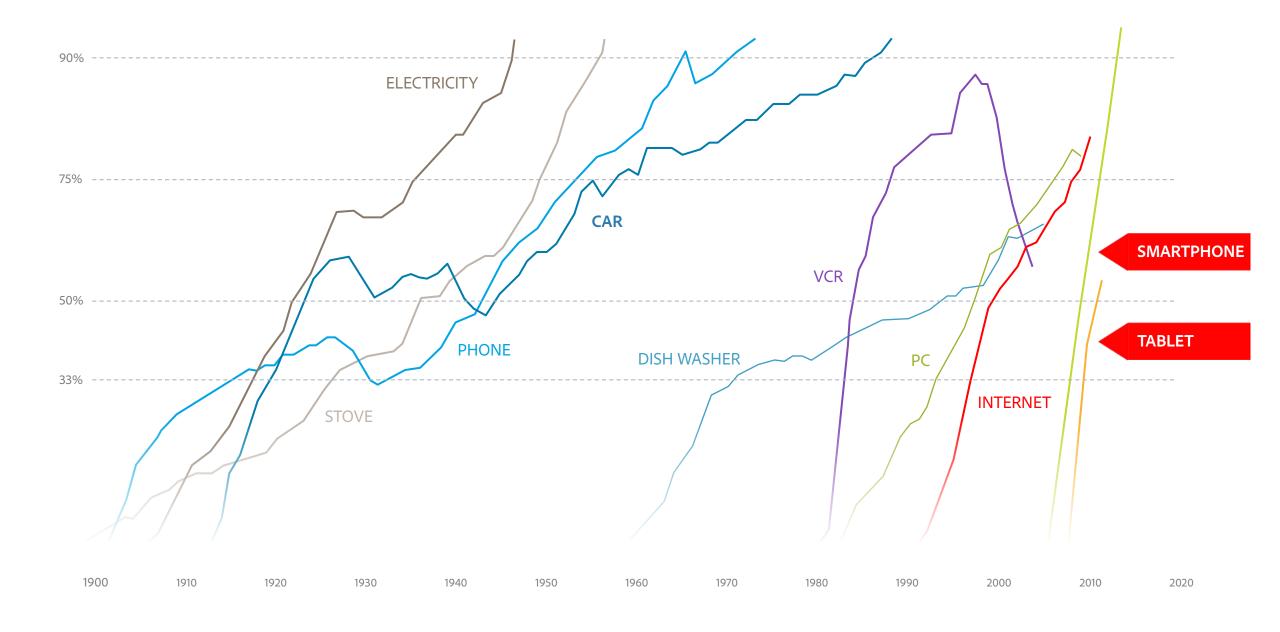




What Is The Future Of (Digital) Business?

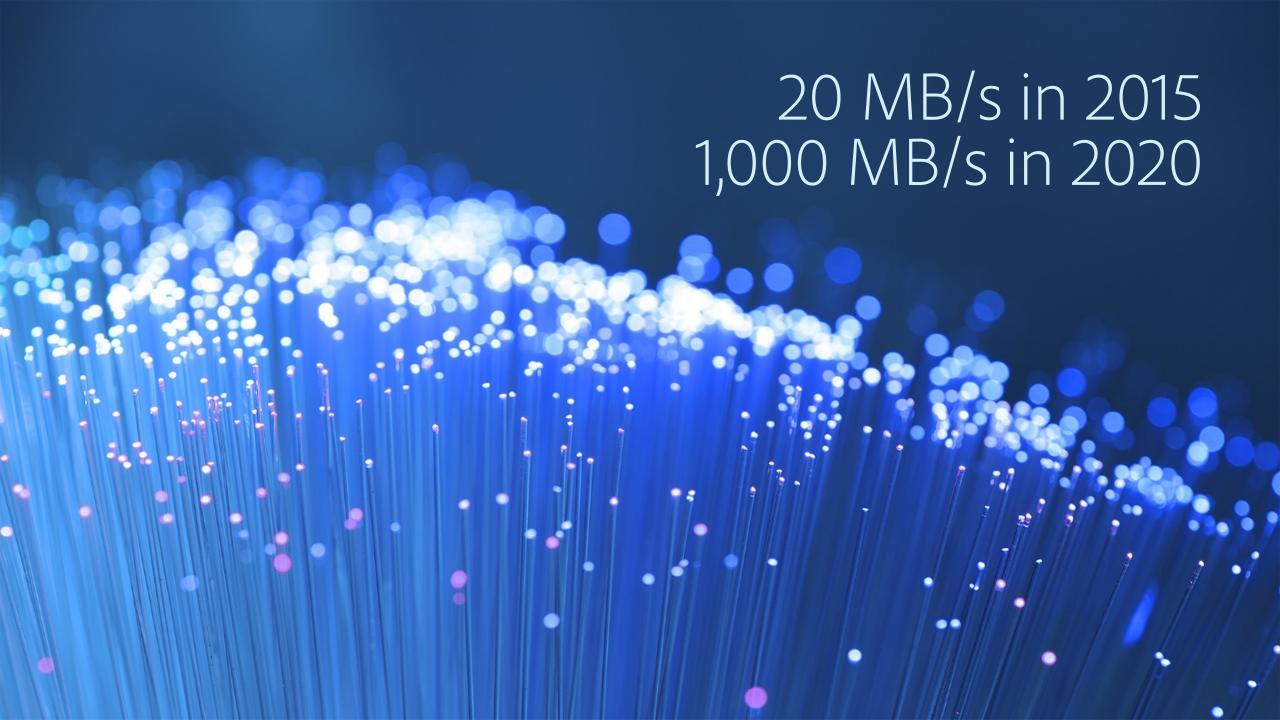
Designing expanieations







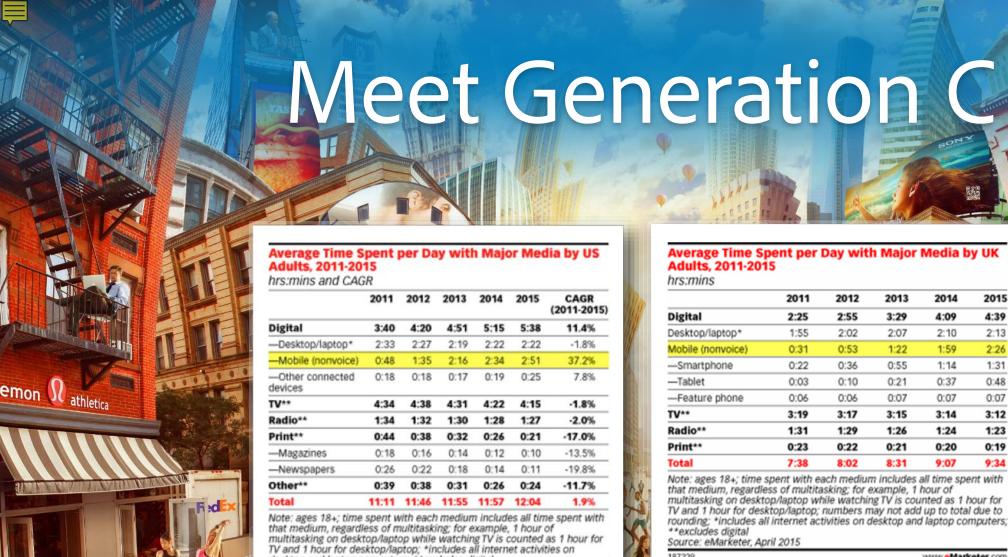
1995 2015











desktop and laptop computers; **excludes digital Source: eMarketer, April 2015

www.eMarketer.com

Average Time Spent per Day with Major Media by UK

2011	2012	2012	2014	2015
2011	2012	2013	2014	2015
2:25	2:55	3:29	4:09	4:39
1:55	2:02	2:07	2:10	2:13
0:31	0:53	1:22	1:59	2:26
0:22	0:36	0:55	1:14	1:31
0:03	0:10	0:21	0:37	0:48
0:06	0:06	0:07	0:07	0:07
3:19	3:17	3:15	3:14	3:12
1:31	1:29	1:26	1:24	1:23
0:23	0:22	0:21	0:20	0:19
7:38	8:02	8:31	9:07	9:34
	1:55 0:31 0:22 0:03 0:06 3:19 1:31 0:23	2:25 2:55 1:55 2:02 0:31 0:53 0:22 0:36 0:03 0:10 0:06 0:06 3:19 3:17 1:31 1:29 0:23 0:22	2:25 2:55 3:29 1:55 2:02 2:07 0:31 0:53 1:22 0:22 0:36 0:55 0:03 0:10 0:21 0:06 0:06 0:07 3:19 3:17 3:15 1:31 1:29 1:26 0:23 0:22 0:21	2:25 2:55 3:29 4:09 1:55 2:02 2:07 2:10 0:31 0:53 1:22 1:59 0:22 0:36 0:55 1:14 0:03 0:10 0:21 0:37 0:06 0:06 0:07 0:07 3:19 3:17 3:15 3:14 1:31 1:29 1:26 1:24 0:23 0:22 0:21 0:20

Note: ages 18+; time spent with each medium includes all time spent with that medium, regardless of multitasking; for example, 1 hour of multitasking on desktop/laptop while watching TV is counted as 1 hour for TV and 1 hour for desktop/laptop; numbers may not add up to total due to rounding; *includes all internet activities on desktop and laptop computers;

www.eMarketer.com

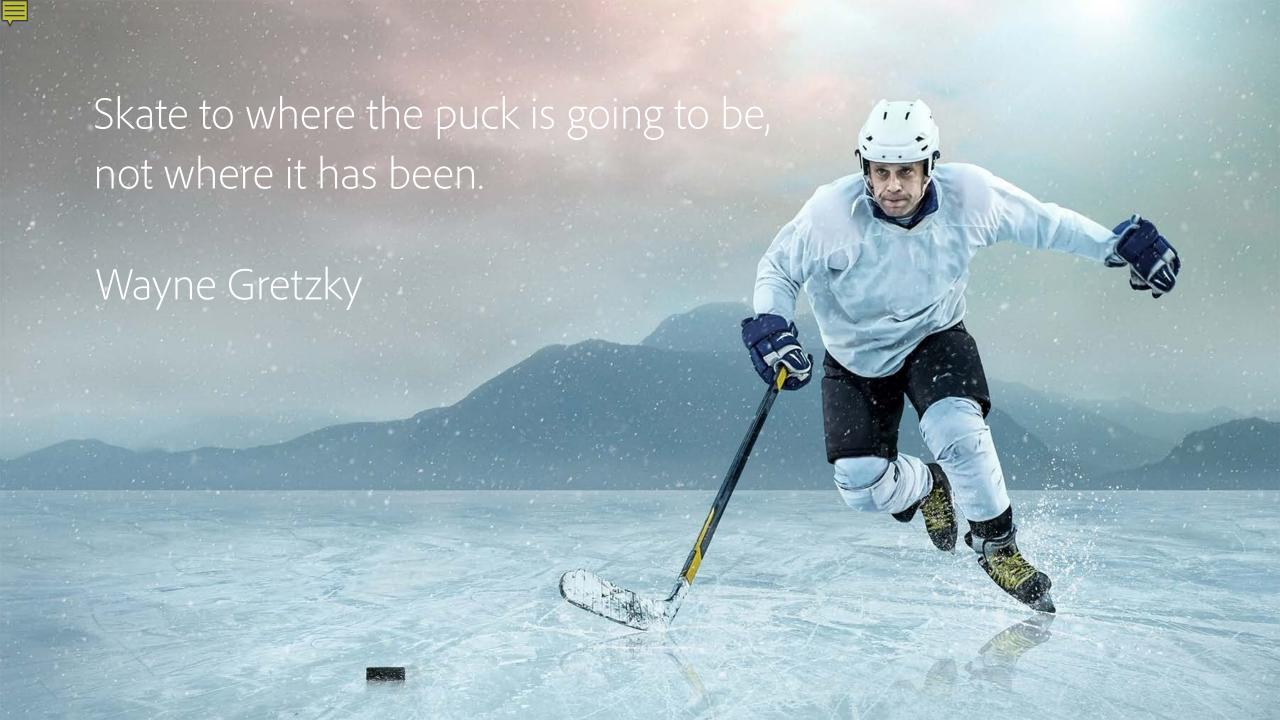
with Major Media by

	2013	2014	2015	CAGR (2011-2015)
ı	2:34	2:53	3:05	15.3%
ı	1:03	1:04	1:04	1.3%
	1:31	1:50	2:01	27.5%
I	0:55	1:07	1:15	36.0%
ı	0:22	0:30	0:35	62.7%
ı	0:14	0:13	0:12	-11.8%
ı	2:42	2:41	2:40	-0.8%
ı	0:11	0:11	0:11	0.8%
ı	0:12	0:11	0:11	-7.4%
ı	0:11	0:10	0:10	-5.1%
ĺ	0:01	0:01	0:01	-7.4%
ĺ	5:39	5:57	6:08	5.4%

medium includes all time spent with g; for example, 1 hour of

watching TV is counted as 1 hour for bers may not add up to total due to s on desktop and laptop computers;

www.eMarketer.com



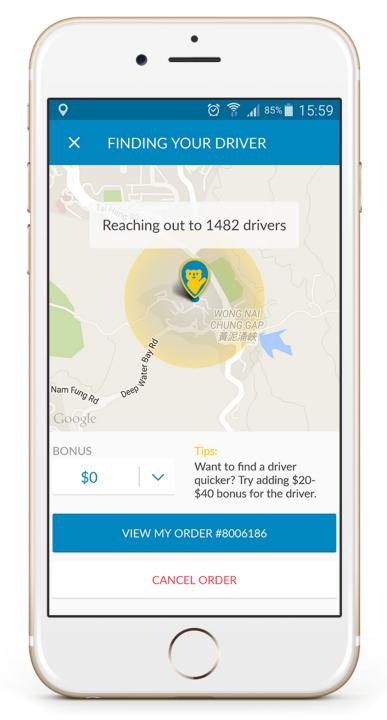




MOVE YOUR STUFF WITH ONLY ONE HAND



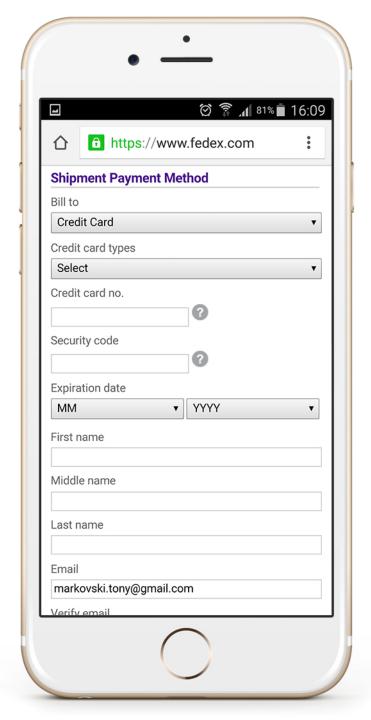




























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Track

Manage Learn

* FedEx Office ® -



FLEXPORT

















Package, Envelope, or **Express Freight**

FedEx Express or FedEx Ground

Create Shipment

Get Rates & Transit Times

Find FedEx Locations

Schedule and Manage Pickups

Order Shipping Supplies

Pack Shipment

Access International Services



Freight Shipments

FedEx Freight

Generate Bill of Lading

Get Rates and Transit Times

Schedule and Manage Pickups

View Transit Maps

Find FedEx Locations

Go to Shipping Desk

International Services U.S. Offshore Services



Expedited/Extra-care Handling

FedEx Custom Critical

Ship

Not sure which service is right for you? Click Here

Fast Ship

Get Rates & Transit Times

Temperature Control

Secure Services

Truckload Solutions



Air/Ocean Freight Forwarding

FedEx Trade Networks

Get Forms

My Forms

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News









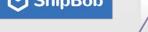


POSTMATES



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You Don't Need A Digital Strategy, You Need A Digitally Transformed Company

Posted Apr 18, 2015 by Tom Goodwin (@tomfgoodwin)





















Editor's note: Tom Goodwin is senior vice president of strategy and innovation at Havas Media.

In 2015 it seems foolish to have a digital or mobile strategy, you just need a business strategy for the modern world. Whether it's Uber reinventing the transportation business, Instagram changing the nature of photography or Netflix disrupting video content, what binds these companies is they brought digital thinking to the very heart of their companies, not just bolted it onto the side.

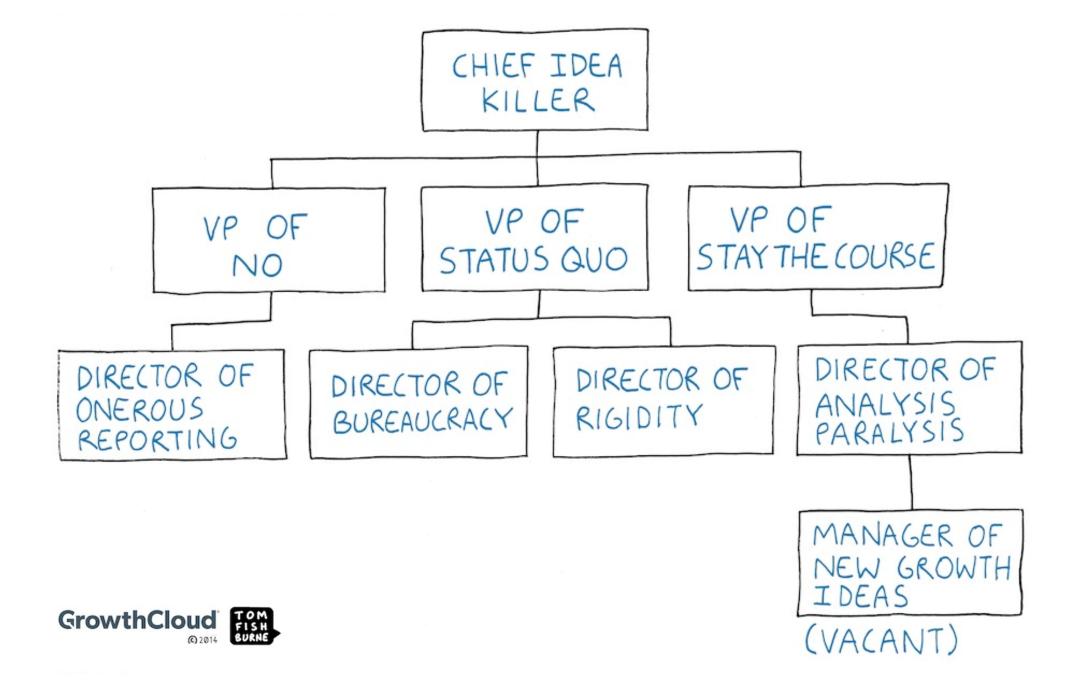
From Tesla to Instacart, Hotel Tonight to Twitter, BuzzFeed to WhatsApp, every high-growth, highprofit, high-value unicorn was constructed with one thing in mind: the modern world.

These are companies founded in a world of new behaviors, inspired by new technology and liberated by new market dynamics. They have ignored all existing companies in their marketplace. These are companies founded in a world of new behaviors, inspired by new technology and liberated by new market dynamics.

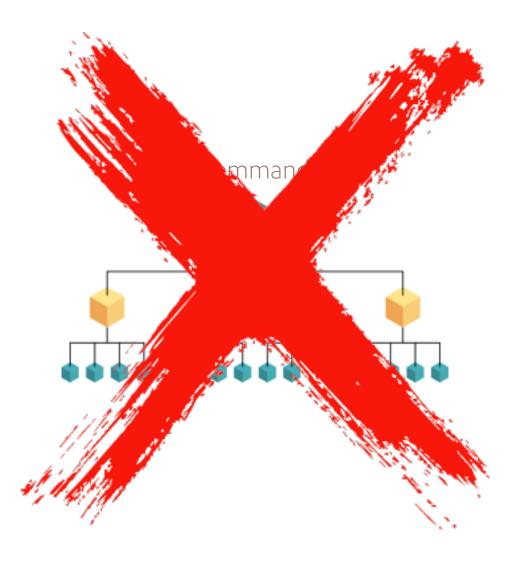
They have ignored all existing companies in their marketplace, they've been propelled into rapid growth unencumbered by the same elements, assets, knowledge, learned behavior that once fueled the incumbents.

Tom Goodwin Senior Vice President of Strategy & Innovation, Havas Media





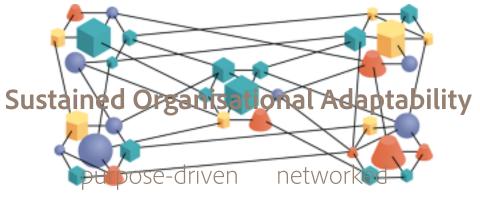




Team of Teams: New Rules of Engagement For A Complex World, Stanley McChrystal 2015

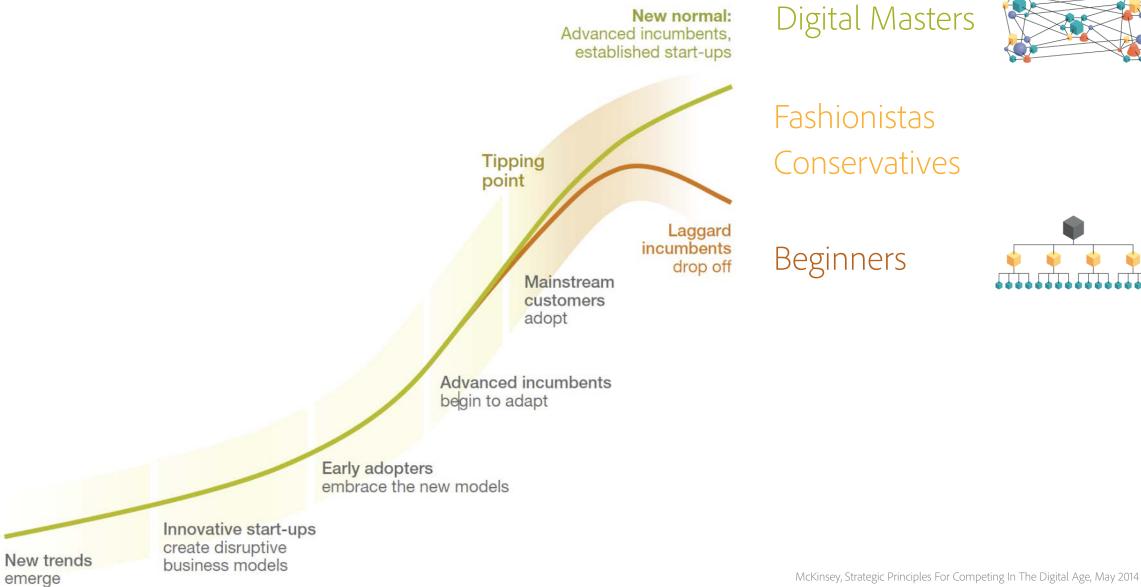


Team of Teams



collaborative non-hierarchial diverse fearless unconventional inclusive innovative empathic autonomous transparent trusting creative responsive real-time





New normal:



SUCCEED IN THE DIGITAL ECONOMY

BUSINESS STRATEGY

MOBILE IS THE #1 CATALYST FOR DIGITAL TRANSFORMATION

ENGAGING MOBILE EXPERIENCES

CREATE MANAGE OPTIMISE MONETISE

