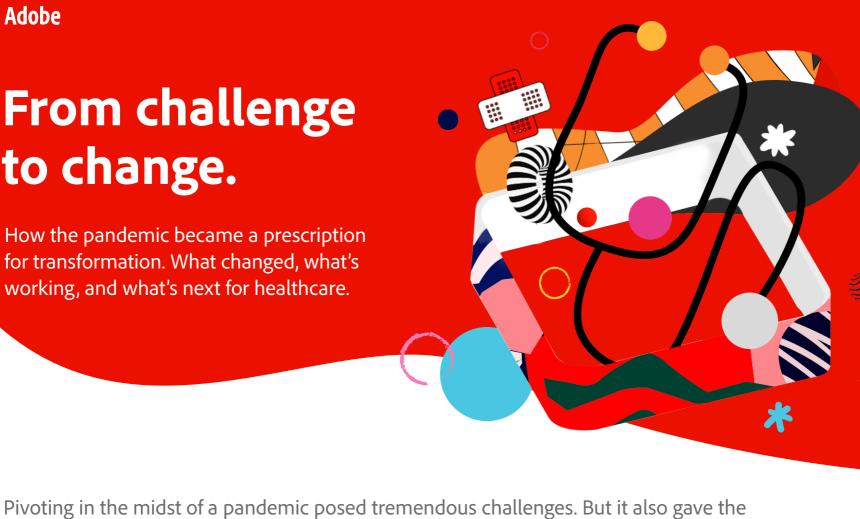


From challenge to change. How the pandemic became a prescription

for transformation. What changed, what's working, and what's next for healthcare.



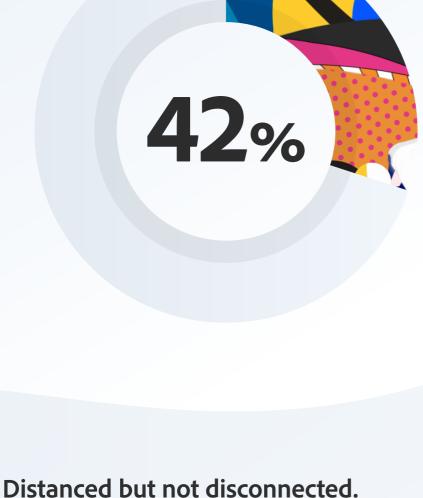
world a glimpse into the power of digital—with all its agility, creativity, and possibility. In November 2020, we surveyed 67 healthcare organizations and 3,093 consumers across the globe to understand how things changed during the pandemic, and what those changes mean going forward.

connections and met customers' most urgent needs.

successful—delivering digital experiences that created personal

Preparedness paved the way for change.

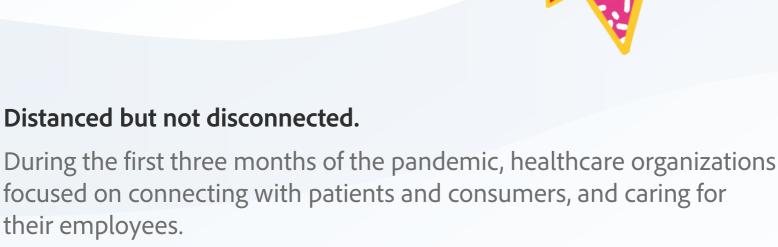
Organizations that were prepared for change were more



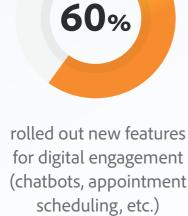
of organizations were

pandemic changes

extremely prepared for

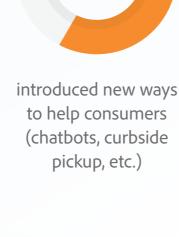


Consumer behavior Top changes in the first three months: changed too, especially with website visits:



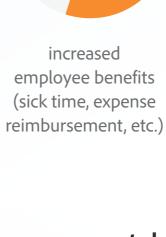
their employees.

Yet, results were mixed for customer engagement during the pandemic.



58%

43%



52%

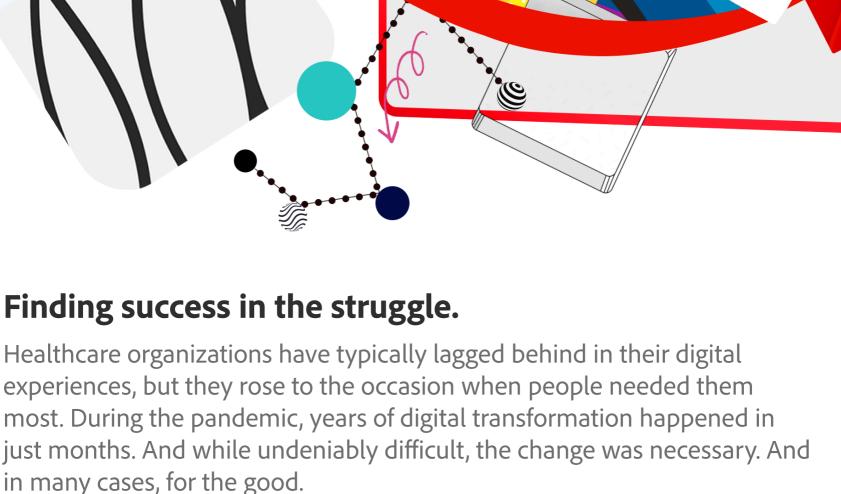
29%



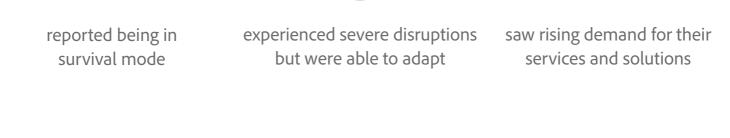








7% 42% 51%



The pandemic posed numerous challenges, with three rising to the top:

72%

69%

Personalized recommendations: 24%

of consumers rated their digital healthcare interactions at 4 or 5 $\,$

Gathering and analyzing up-to-date data to

But organizations were able to overcome them.

deliver insights about customer behavior:

All organizations suffered disruption, but just a small percentage said they were in survival mode. More than 90 percent were able to adapt, and close to half even saw growth.

64%

Managing the increased

volume of service requests:

Supporting a remote workforce:



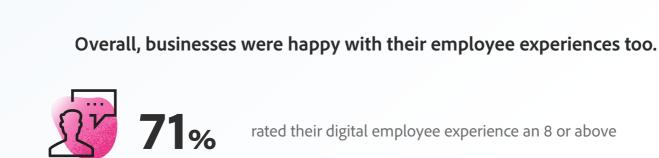
Consumers were also happy with their digital experiences.

Best experience:

Ability to access work files and apps from anywhere, on any device: 78%

Self-service access to training materials: 19%

Most room for improvement:



On a scale of 1-10

And they're optimistic about what lies ahead.

the following statements:

Percentage of healthcare organizations that strongly agree or agree with

My organization is resilient **82**% in the face of disruption: Digital experiences are the most effective way **79%**



in healthcare. Organizations that can meet that need with more empathetic

were interested or very

Top organization changes in the next six months:

Increased call center capacity:

Introduce new ways to help

Put new collaboration tools in

Increase employee benefits

customers (chatbots,

curbside pickup, etc.):

place for employees:

(sick time, expense reimbursement, etc.): 45%

42%

40%

40%

interested in trying

and personal experiences will emerge from the pandemic more resilient

of all consumers surveyed

Change will be a constant—for both consumers

59%

58%

and healthcare organizations.

Top consumer changes that organizations expect to

see continue in the next 12 months:

Visiting our website:

Reaching out via email or chat:

and better prepared for whatever disruption comes next.

emerging technology, such as AR/VR, AI-enabled devices, and more



Top implementation or expansion areas:

(22% have already implemented and will

Al to support customer

(24% have already implemented and will

not be expanding or upgrading)

64%

Cloud platform

55%

experiences

not be expanding or upgrading)

56%

Budgets will be expanded to support these plans. Budget plans for digital customer experiences in the next 12 months:

Omnichannel commerce

(19% have already implemented and will

not be expanding or upgrading)

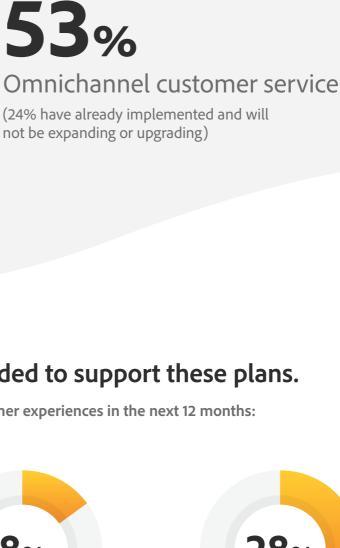
8%

Decrease



62%

Increase



Stay the same

28%

Read now

the many changes brought about by the pandemic. Learn more

about which ones are here to stay, get best practices for adapting to

the new digital experience, view additional survey data, and see

why adding more humanity is so essential.



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